# Benchmarking Tools

Managed Travel Index®

Sustainability in Travel Self-Assessment Tool

Kjarsten Philipsen BCD Travel

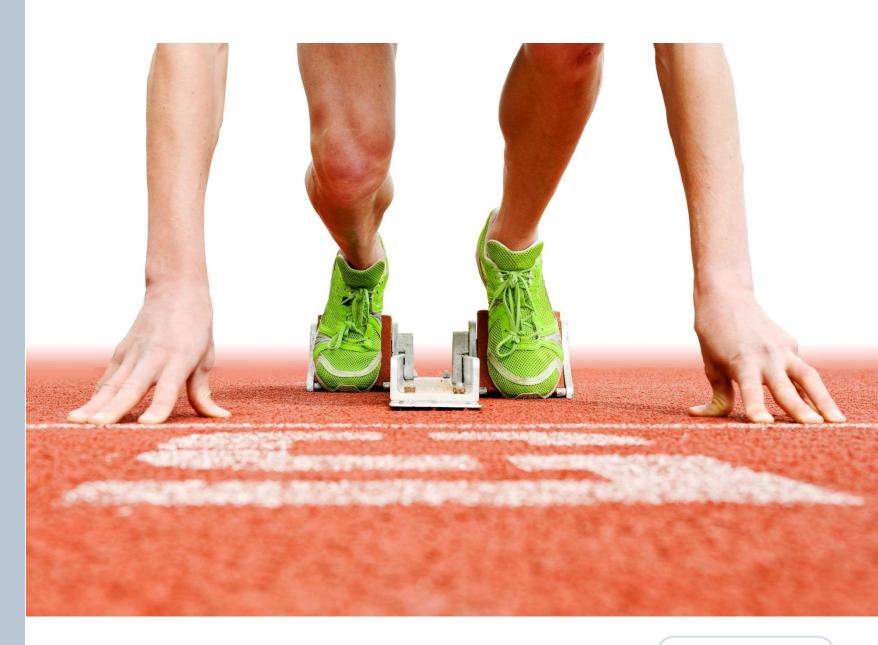
February 15<sup>th</sup>, 2018







# Before we get started







# Los Angeles Business Travel Association

# Mark your calendars!

### Wednesday June 13th

- Education Day, in partnership with BABTA and SDBTA
- Venue: brand new Banc of California LA Football Club stadium!
- Emerald sponsor:



Luncheon & SFO flight sponsor:



- Many other sponsorship opportunities available including wifi, breakfast, cocktail reception, etc.
- Contact us now to participate!



# BANC OF CALIFORNIA STADIUM



# GBTA Professional Development



### GBTA Home > Professional Development



### **GBTA Professional Development**

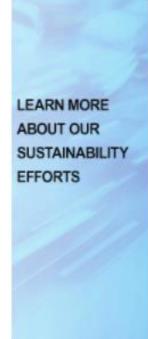
GBTA Professional Development is designed to power the careers of business travel professionals using education and certification to fuel recognition and advancement. Education and training makes individuals more knowledgeable and competitive in the marketplace. GBTA provides education for business travel professionals at every level of his/her career; whether you are new to business travel management or have decades of experience there is always a "next step" on the GBTA learning path.

We know how difficult it can be to attend meetings, conferences, and workshops due to limited financial resources, time, and family commitments. It's easy to miss the learning opportunities that help you stay current on the latest technologies, newly-passed regulations, and updated processes. GBTA has a solution to meet your needs with programs offered face-to-face and online. World-class education and certification in business travel management is attainable with GBTA delivered education.





GBTA Home > Professional Development



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# GBTA Professional Development Ladders Mentoring

# **Ladders Mentoring**

Combining the right talent, a fresh vision, and exclusive mentorship to help you develop your career and climb to the top.

ABOUT

MISSION

GBTA Ladders is a unique team mentor program that affords members an opportunity to not only expand their professional development within the travel and meetings industry, but to also gain true lifelong colleagues & friends. GBTA Ladders Program Mentors are highly accomplished executives with proven success in the travel business from both buyer and supplier organizations. These passionate industry leaders volunteer their time to guide talented members of the corporate travel community by helping them build connections, knowledge, and skills – helping shape the future of the business travel industry. Each year GBTA Ladders looks for the best and the brightest around the travel industry to join our ever growing family of GBTA Ladders Mentees. We strive to select professionals with the highest merits and qualifications; such as individuals in fast-track executive management or similar management programs within their companies.

GBTA Ladders is a group of managed travel's emerging industry leaders joining together for the dual purpose of:

- Mentorship, education and collaboration
- Leveraging our collective talents to help shape the next generation and the evolution of the industry



# GBTA Professional Development Ladders Mentoring

# **Ladders Mentoring**

Combining the right talent, a fresh vision, and exclusive mentorship to help you develop your career and climb to the top.

### **ABOUT**





The goal of GBTA Ladders program is to create an environment that facilitates the exchange of ideas and invigorates interest in the business of travel among the next generation of business travel professionals.

"We set out to create an environment that facilitates the exchange of ideas and invigorates interest in the business of travel among the next generation of professionals, rather than just bringing a group of people together because of their age. Young business professionals need more than just networking, they need help balancing work, life and continuing education while they focus on improving their business skills, career goals and develop a vital network of colleagues,"

- Committee Staff Delegate Caitlin Gomez.





## **Program Composition**

- Leadership Team
- Ladders Groups: 3-4 mentees and 1 mentor in each team



### **How GBTA Ladders Works**

- One topic chosen for the annual session
- Prior topics: Future Of Travel,
   Travel Impacts of Emerging
   Technology, Total Cost Of Travel.
- A subject matter expert will present to entire Group on conference call
- Teams will meet separately and prepare presentations
- Leadership will pick top 3 to present to the Group at GBTA Ladders Conference
- Winner (chosen by Group) will present at a GBTA Convention education session



### See Past Ladders Winning Presentations

2016 Team Phillip >

2014 Team Bob Somers >

2014 Team Casto >

2013 Team Maguire >

2013 Team Jim Sisco >

Overview

Deep Dive MTI®

Deep Dive Sustainability Self-Assessment Tool

Q&A

Agenda



Overview

Deep Dive MTI®

Deep Dive Sustainability Self-Assessment Tool

Q&A

Agenda



# Audience poll

# **Show of hands:**

How many suppliers have been asked by a buyer about sustainability (via RFP or otherwise)?

Buyers. Has sustainability worked its way into either your CSR and/or travel program over the years? Do you see that increasing or decreasing in the future?



# Aspirational / Like-Minded



### 2007

BCD Travel CSR initiative launch

### 2008

Joined UN Global Compact

Extension of ISO certifications

### 2010

First COP submitted to the UN

### 2012

The Haiti Project launches

First EcoVadis silver rating

Supplier Code of Conduct introduced

### 2014

First ICARUS sustainability award

Introduction of the business ethics Code of Conduct

### 2015

BCD Travel Foundation created

GBTA Foundation partnership

### 2016

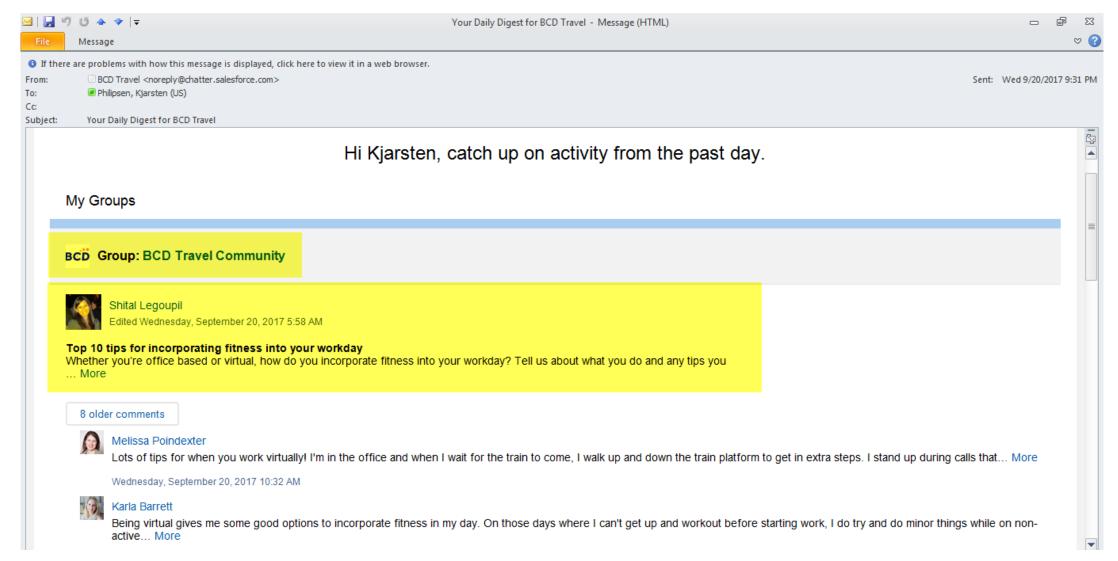
Haiti Project relaunch with L'Ecole de Choix

ICARUS sustainability award

EcoVadis gold rating



# Sense of Community / Vested in Wellness





# MTI® / Sustainability Self-Assessment tool

What is the point?

- Assists non-supplier travel professionals
- Module based set-up
- Identifies areas of strength and opportunity
- Provides real-world, strategic recommendations for improvement
- Determines overall status of your travel program
- Collects data for peer benchmarking



# MTI® / Sustainability SelfAssessment tool What's changed?

- Updated, comprehensive content
- Global in scope
- Customized recommendations
- Evergreen utility
- Brand new: Peer benchmarking
- MTI® only: Available in four languages (English, French, German, and Spanish)



# Who created the tools?





# Who created the tools?

### MTI® Task force

Marc Zuber – Nestle

Mauro Ruggiero – MISYS

Gary Polito – GCP Applied Technologies

Pat Plaster – Providence Health & Services

Normal Rohrbach – Areka Consulting

Toni Bonnette-Verdi – Best Western

Evan Koppel – United Airlines

Jeroen Hurkmans – Advito

Ike Ihenacho – Mondelez Business Services

# Sustainability Tool – Task Force

Angela Spence – Hertz

Bernard Harrop – GBTA

Deanna Seiffert - Portman

Denise Naguib – Marriott International

Gina Munoz – BCD

Horst Bayer – Independent Consultant

Jorge Gomez – Mondelez

Lindsay Wilkinson – IHG

Marco Alvarez – Wyndham Worldwide

Minna Torppa – Ministry of Defense Finland

Sabine Kerse - BCD

Viola Vorstoffel - SAP



# Where can you find the tools?





## **Business Travel Benchmarking Tools**

GBTA members have access to multiple benchmarking tools. These tools evaluate how your managed travel program, in various areas, matches up to industry best practices. Compare airfare, hotel rates and more to see how strong your program is performing and identify areas of improvements.



### Sustainability Self-Assessment Tool

The tool was designed to allow organizations to effectively measure themselves across different categories in order to identify strengths and gaps within their program towards sustainability.

In partnership with



Get Started



### Travel Tech Maturity Index

The index assists organizations in evaluating their use of travelrelated technology against a set of best-practice standards, and to provide feedback by making better use of technology.

**Get Started** 



### TRM3™ Self-Assessment

The Travel Risk Management
Maturity Model™ will determine
which risk maturity level best
describes your organization's
program and where to focus to
move the program to the next
level.

Sponsored by



Get Started €>





### Managed Travel Index\*

The Managed Travel Index\* is a tool designed to help identify areas of opportunity within your travel program. Each section is comprised of a battery of questions that will determine the strength of your travel program.

In partnership with



Get Started ♠>



### Strategic Meetings Management Maturity Index

The index provides the method to quantify the developmental progress of your Strategic Meetings Management (SMM) Program across 13 distinct categories and recommendations to further develop it.

**Get Started** 



### Benchmarking Tools and Toolkits

GBTA members have access to numerous benchmarking tools and industry toolkits that assist travel buyers in comparing their travel program to industry best practices as well as provide insight into building a better program.

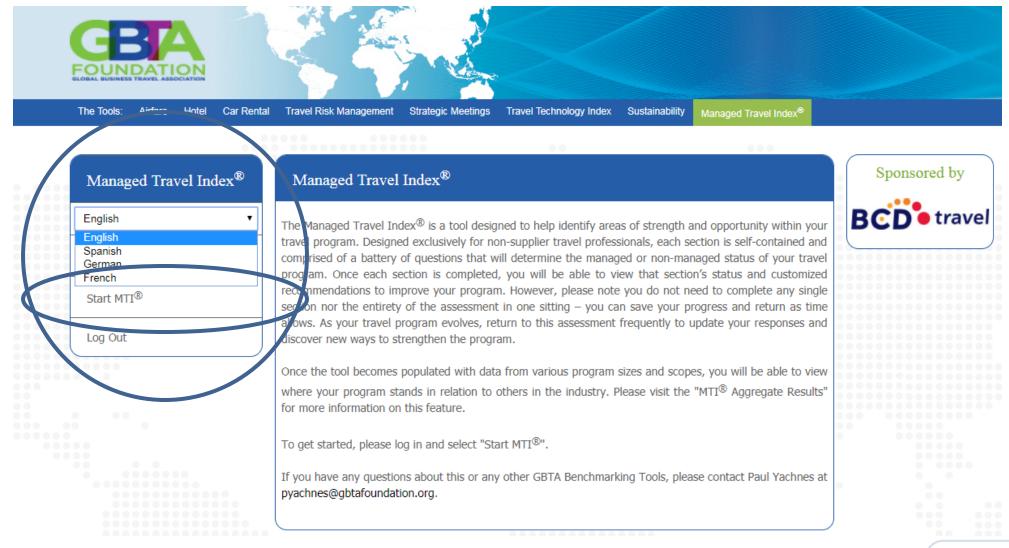
View More ♠>



# Managed Travel Index®

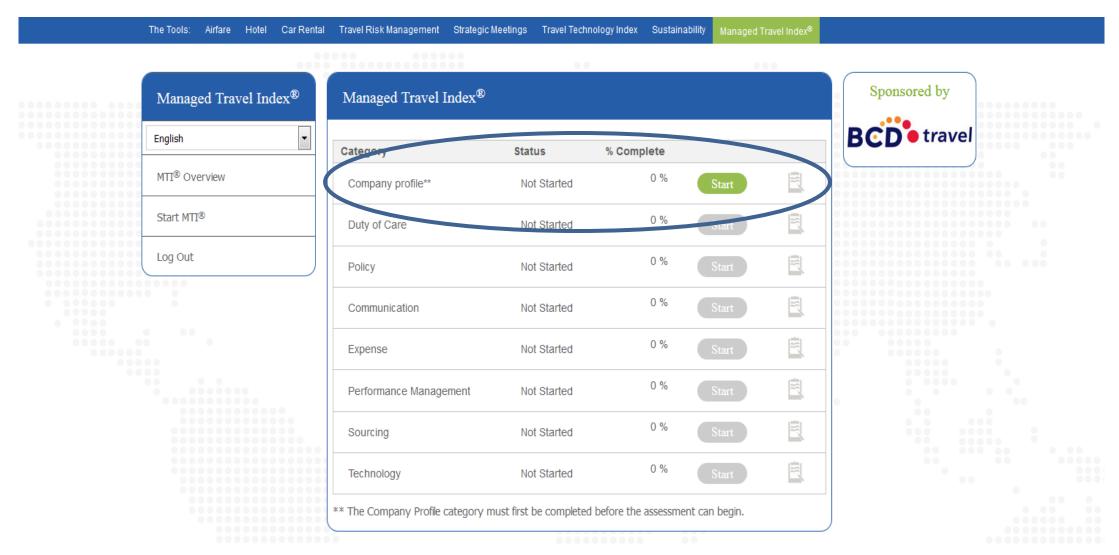


# Get started





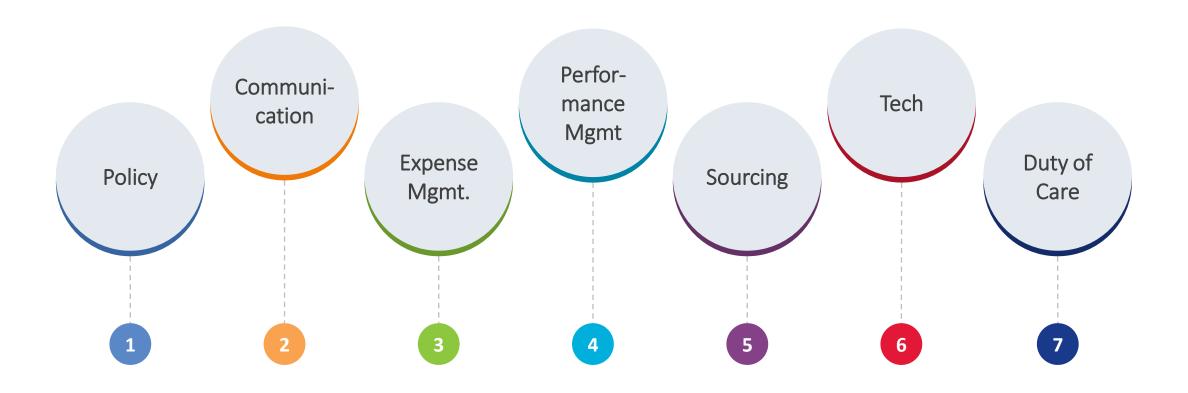
# The company profile





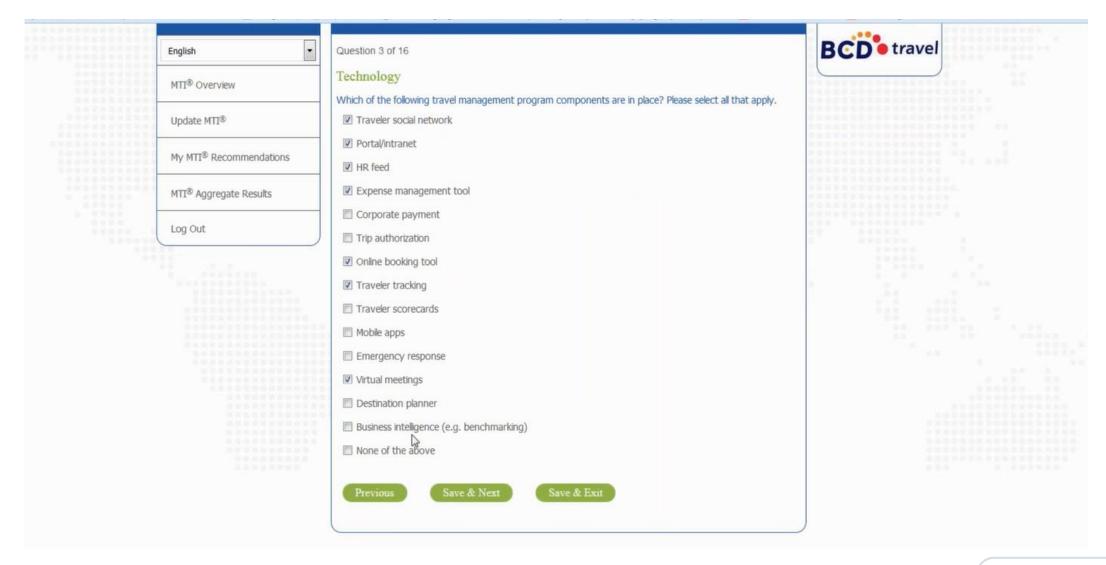
# Managed Travel Index®

What's measured



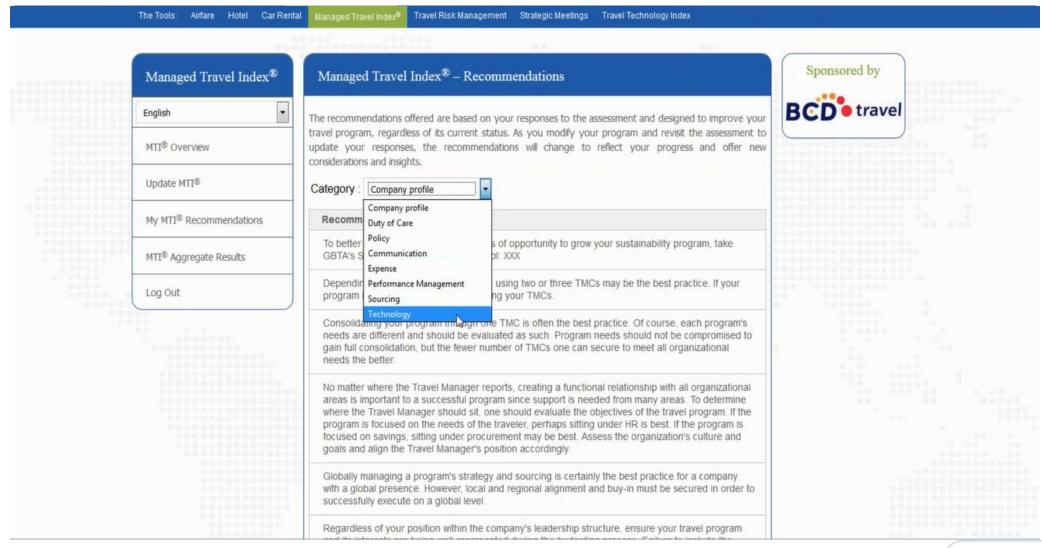


# Begin desired assessment



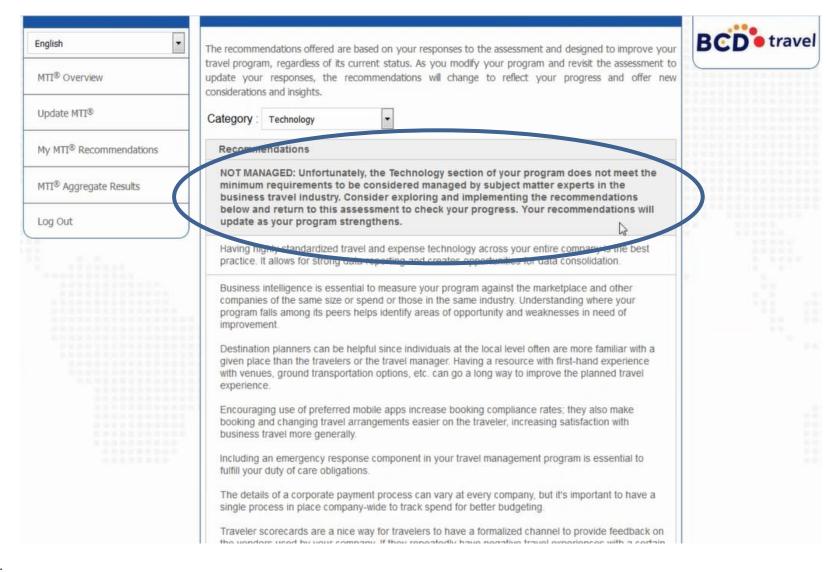


# Access your recommendations





# Access your recommendations





# Repeat as desired





# **BONUS: Compare with your peers**

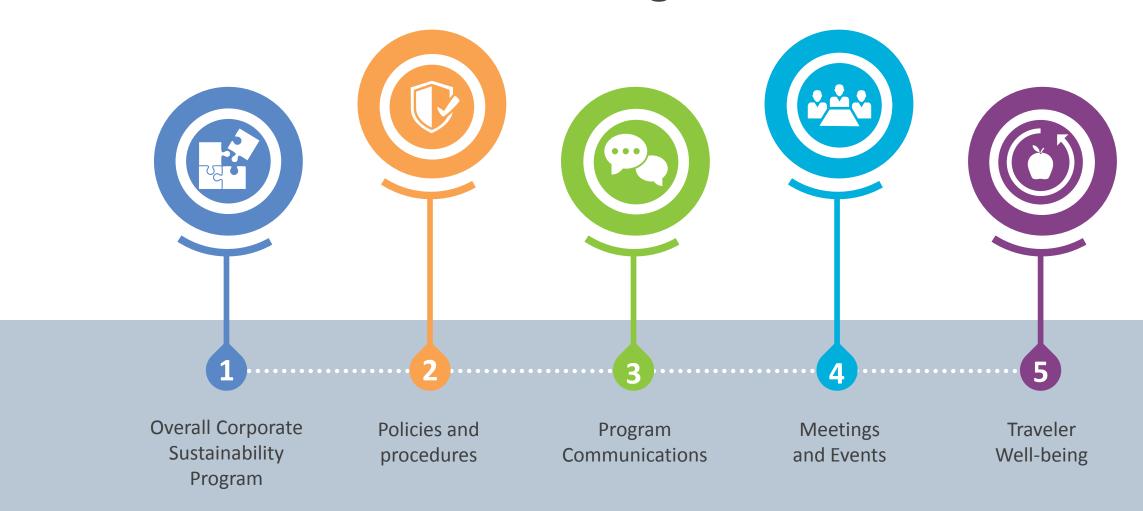




# Sustainability Self-Assessment tool

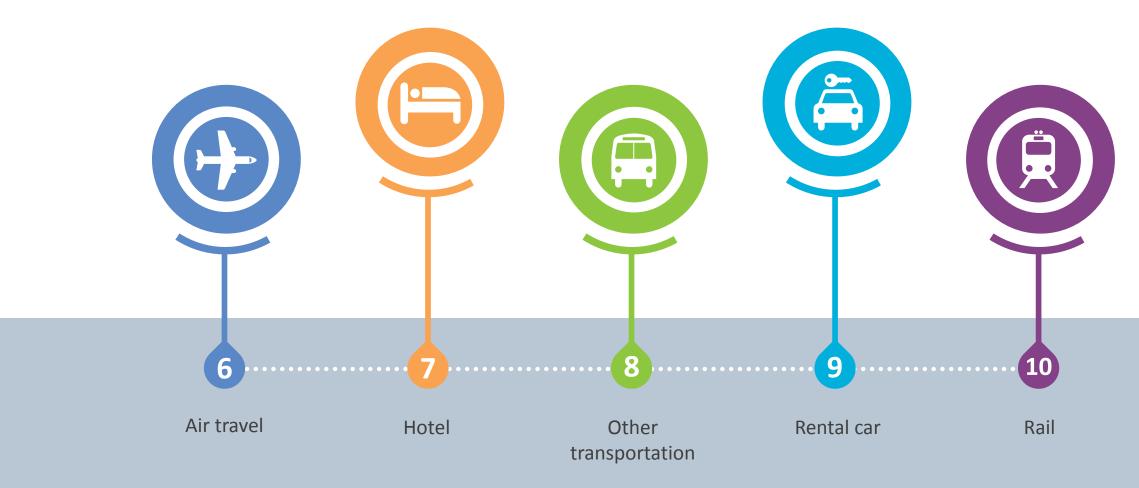


# 10 categories





# 10 categories





# The five maturity levels

Level 1: Initial

Level 2: Recognizing

Level 3: Shaping

Level 4: Managing

Level 5: Integrated



# The five maturity levels

**Level 4 – Managing** – This is such a great achievement that we hope that you are willing to share your insight with GBTA! Please contact us if you are willing to share your success story. Given the level of sophistication you have achieved already you know your stakeholders, can demonstrate the value of the program and manage the complexity of several dimensions – outside the price and service focus – even to the extent of influencing the demand for travel. The opportunities to improving the program are to bring in other areas of corporate mobility into the scope (e.g. commuter traffic) and treat responsible travel management less as a separate initiative but integrating it into "normal" travel management, i.e. into day-to-day activities and organizational planning: From budgeting ("How many trips do we really need to take in my department this year?"), via planning the trip ("Can we postpone the meeting in four weeks by two days so that I can combine it with my client visit I arranged there?"), to management reporting ("By how much have we reduced our carbon emissions in relation to our revenue and in absolute terms in the last quarter?").

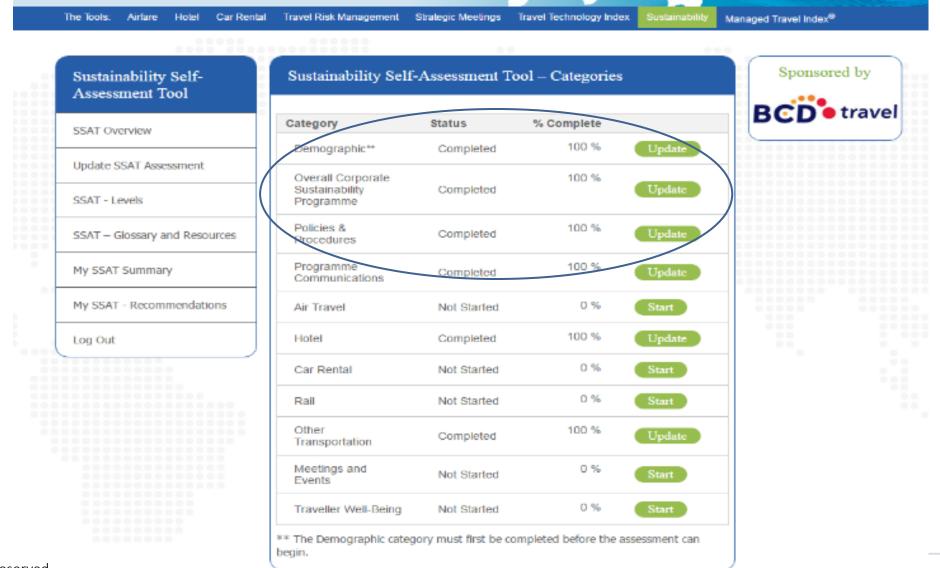


# The five maturity levels

**Level 2 – Recognizing** – Based on your answers it seems that you are in the process of establishing responsible travel management in your organization – well done in creating the momentum! Some of the successes so far you might have been able to pull off yourself and some components might have been in place before. The further down in the process you are the more important for you it will be to collaborate and work with partners. These can come from various functions and business units but also 3rd parties (e.g. the travel agency, the fleet management provider, the video conferencing supplier or a neutral consultant). The next steps will require decisions on the options for actions you and the team will have compiled. Make sure that you have a good understanding around the "why?", "what?" and "who?" so that you can brief the project sponsor – he/she in return will help to open doors, provide resources and push the topic with top management from a strategic perspective. This is an exciting phase in your initiative.



# Get started









### Carbon Offsets

Carbon offsetting activities include anything that is undertaken to
 offset/compensate carbon emissions made elsewhere. This could include
 efforts to plant trees (which negates a quantifiable amount of carbon
 emissions), purchasing off-sets via a carbon market, or purchasing renewable
 energy credits (which financially support renewable energy projects such as
 wind farms, biomass, solar, etc). The ultimate goal is to undertake enough
 offsetting activities (by reducing the impact of the company and/or
 supporting the offsetting of carbon emissions) to counteract the carbon
 emissions made by the company.

### (The) Climate Registry

 Non-profit collaboration between North American states, provinces, territories, and Native Sovereign Nations to record and track the greenhouse gas emissions of businesses, municipalities and other organizations.

### CSR

 Corporate Social Responsibility – Refers to business practices involving initiatives that benefit society

### Diversity & Inclusion

- Diversity the range of human differences, including but not limited to race, ethnicity, gender, gender identity, sexual orientation, age, social class, physical ability or attributes, religious or ethical values system, national origin, and political beliefs.
- Inclusion Inclusion is state of being valued, respected and supported.

### **EMS**



# Resources

### Well-Being

- World Health Organisation definition of health as contained in its constitution:
  - "Health is a state of complete physical, mental and social well-being and not merely the absence of disease or infirmity."
- Robertson Cooper the leading wellbeing specialists in Europe say:
  - We believe there is nothing more important than investing in the health and wellbeing of employees to create more good days at work.
     Healthier, happier people can do great things. It's simple - a business filled with happier people having good days at work is a better business.

Resource PDF

**Glossary PDF** 

### Sustainability Travel Program - Resources

(Last Updated on October 26, 2016)

Find the Sustainability Self-Assessment Tool and other GBTA assessment and benchmarking tools here: http://www.gbta.org/foundation/benchmarkingtool/Pages/default.aspx

### Carbon Calculator

http://climatecare.org/calculator/

### CDP

### Hotel Carbon Measurement Initiative:

http://tourismpartnership.org/carbon-emissions/

### Hotel Water Measurement Initiative:

http://tourismpartnership.org/resources/

### Meetings and Events

- Green Meeting Industry Council: http://www.gmicglobal.org/
- How to plan sustainable events: <a href="http://www.sustainable.org/living/responsible-buying-a-consumption/473-how-to-plan-a-sustainable-event">http://www.sustainable.org/living/responsible-buying-a-consumption/473-how-to-plan-a-sustainable-event</a>
- http://sustainability.tufts.edu/get-involved/green-guide/green-event-resources/
- http://www.smartmeetings.com/meeting-planning/11606/14-bright-green-ideas

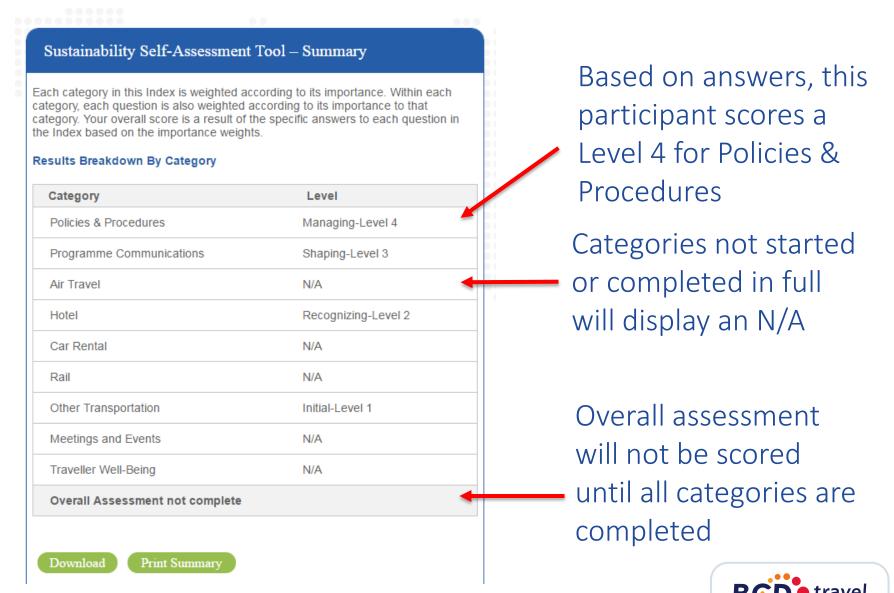
### Renewable Energy Certificates

USA https://www.epa.gov/greenpower/renewable-energy-certificates-recs

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# Sample Summary



# Sample Recommendations

### Sustainability Self-Assessment Tool – Recommendations

### Sustainability Self-Assessment Tool - Strategy to Achieve Mastery

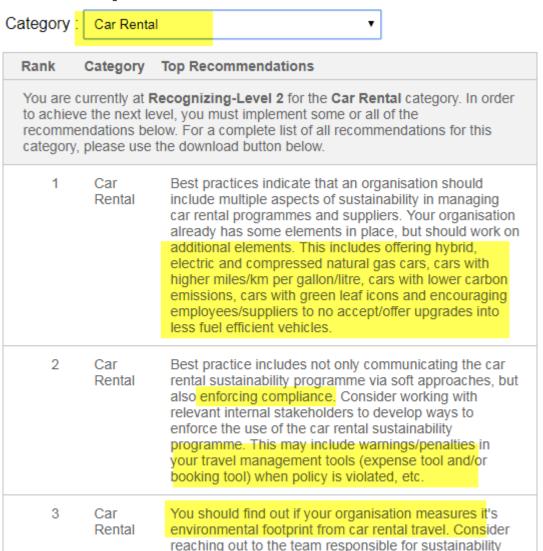
These Recommendations are based on your results.

This section lists the improvements you should make, the category each improvement falls under, and the "level increase." This section shows detailed recommendations you will need to make in order to move your SSAT score to the next level.

All Categories	7	
All Categories		
Overall Corpora Policies & Proce Programme Co Air Travel Hotel	edures	er to achieve the next tions below. For a ase use the download
Meetings and E	vents	imation to include all ld also work with :urate information on t related to your hotel
Car Rental (246)	Work with suppliers on getting more accurate information on your car rental environmental footprint analysis that includes full calculations on car rental environmental footprint related to your car rental travel.	
	All Categories Overall Corpora Policies & Proce Programme Cor Air Travel Hotel Car Rental Rail Other Transport Meetings and E Traveller Well-E	All Categories  Overall Corporate Sustainability Programme Policies & Procedures Programme Communications Air Travel Hotel Car Rental Rail Other Transportation Meetings and Events Traveller Well-Being  hotel environmental footprint travel.  Car Rental Work with suppliers on gettin footprint analysis that include car rental environmental foo



# Sample Recommendations



and/or corporate responsibility initiatives to find out.

Once you find out, please come back to the assessment

and update your responses to obtain further

recommendations



# MTI® / Sustainability Self-Assessment tool

Wrap-Up

- Review the overview to know what each of the categories comprises
- You might have to reach out to others in your organization to complete some of the sections
- You do the assessment at your own pace and guided by your program's needs.

- Update the assessment when major changes or initiatives have been implemented in order to reevaluate your results
- You'll need your GBTA HUB credentials to log in.
- You can find the tool here: http://www.gbta.org/foundation/benchmarkingtool/Pages/Default.aspx

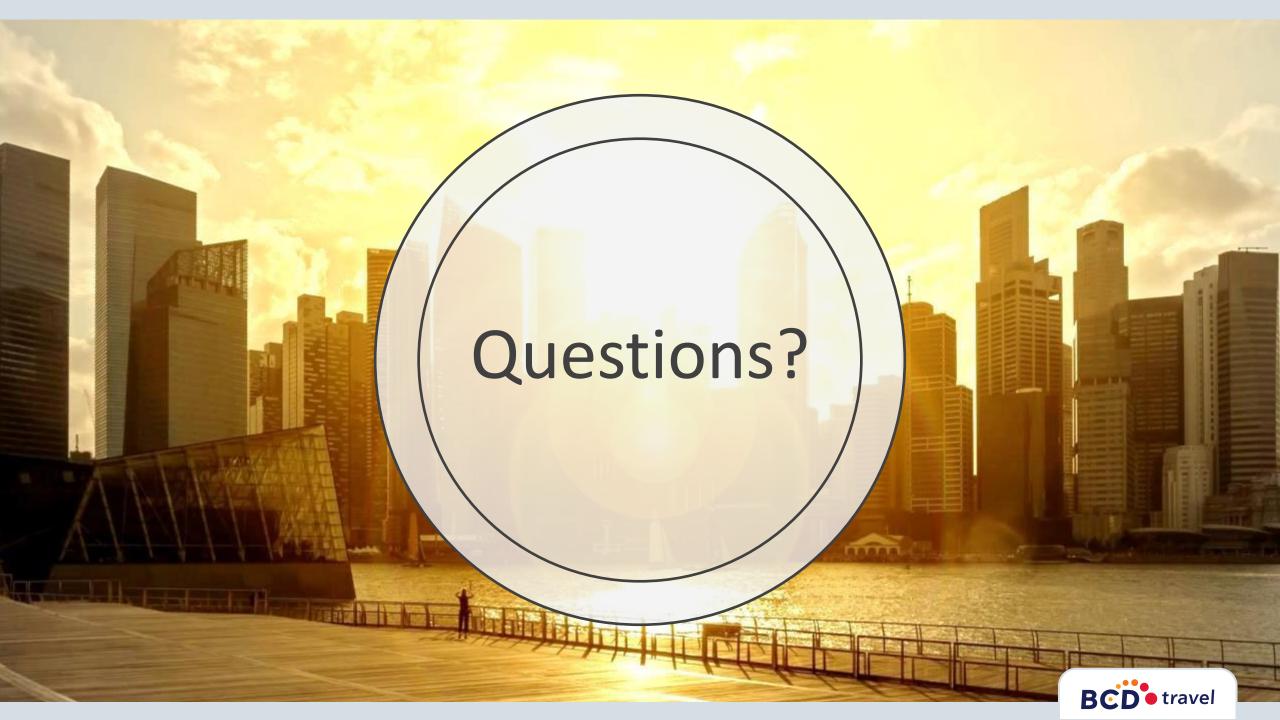


These tools can help you to put things into perspective and helps you create a robust strategy to achieve your goals.

Jorge Gomez Travel Manager









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